

The logo graphic consists of a central orange circle with the word 'Gentrack' in white italicized font. This is surrounded by two concentric white circles. The space between these circles is filled with a pattern of white lines of varying lengths, creating a sense of motion or a stylized 'G' shape.

*Gentrack*

# GTK ANNUAL MEETING 2019

26 February 2019

[www.gentrack.com](http://www.gentrack.com)

# Introductions



## Directors



**John Clifford**  
Chairman (2007)



**Nick Luckock**  
Non-executive Director  
(2018)



**Andy Coupe**  
Non-executive Director  
(2014)



**Leigh Warren**  
Non-executive Director  
(2008)



**Graham Shaw**  
Non-executive Director  
(2014)



**James Docking**  
Non-executive Director  
(2016)

## Key Executives



**Ian Black**  
CEO (2016)



**Tim Bluett**  
CFO (2018)



**Jon Kershaw**  
Company Secretary (2014)

# Agenda



- CEO's Report on FY18
- Strategy and Outlook
- Formal Business
- Questions/General Business
- Refreshments and Networking

# Shareholder breakdown



**4,045**

NUMBER OF  
SHAREHOLDERS - ALL  
Up 13.8%

**16.4%**

HOLDING DIRECTORS  
AND OFFICERS

**116**

NUMBER OF  
SHAREHOLDERS -  
STAFF AND DIRECTORS

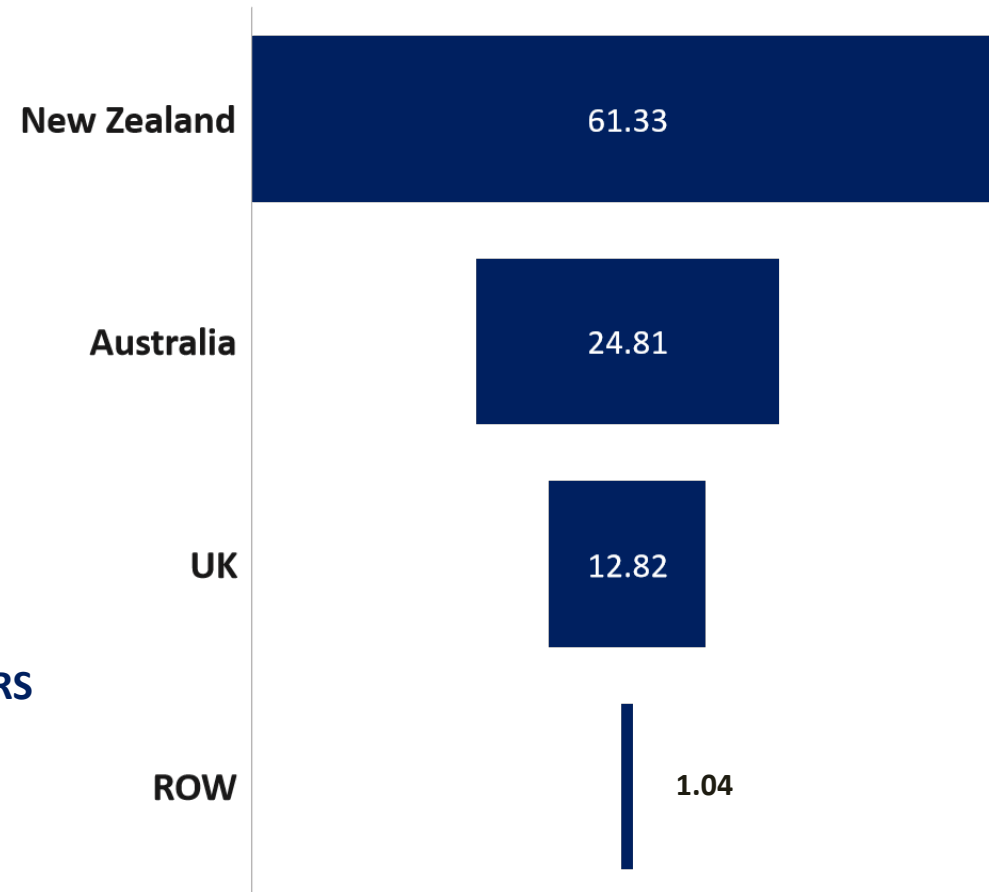
**68.8%**

HOLDING OF TOP  
20 SHAREHOLDERS

**4**

SHAREHOLDERS  
WITH 5%+

## Shares - % held by region





# Enterprise software for utilities and airports

Gentrack delivers software solutions which are deeply embedded and mission critical.

We enable over 220 utilities and airports in 30 countries to lower service costs and drive innovation delivering enhanced customer service.

EXPERTISE AND PASSION



# FY18 Financial Highlights



## REVENUE

**\$104.5m**

Up 39%

Up 37%

Excluding acquisitions\*

## EBITDA

**\$31.0m**

Up 30%

Up 26%

Excluding acquisitions\*

## NPAT

**\$13.9m**

Up 17%

## FREE CASHFLOW

**85%**

Pre-tax as a %  
of EBITDA

## DIVIDEND

**13.7cps**

Full year\*\*

## TOTAL SHAREHOLDER RETURNS

**137%**

since 2014  
IPO\*\*\*

\* Evolve Analytics acquired in June 2018

\*\* Final dividend 8.7cps

\*\*\* Based on the closing share price on 14 February 2019 of NZ\$5.15

# FY18 Highlights



## ADDITIONAL CUSTOMERS



25 utilities  
**Total: 106**



3 airports  
**Total: 118**

## GROWTH IN TOTAL RECURRING REVENUE



Full Year Recurring Revenue:  
\$64m - Up 50% year on year

## SaaS REVENUES

15 of 16 new utility customers  
signed on subscription basis

Annualised Committed Recurring Revenue  
\$51.8m - Up 103% year on year

## ACQUISITION



£23.0m (NZ\$44.9m)  
Revenue and Data Assurance  
Portfolio Data Management

## RIGHTS ISSUE

**NZ\$90m**

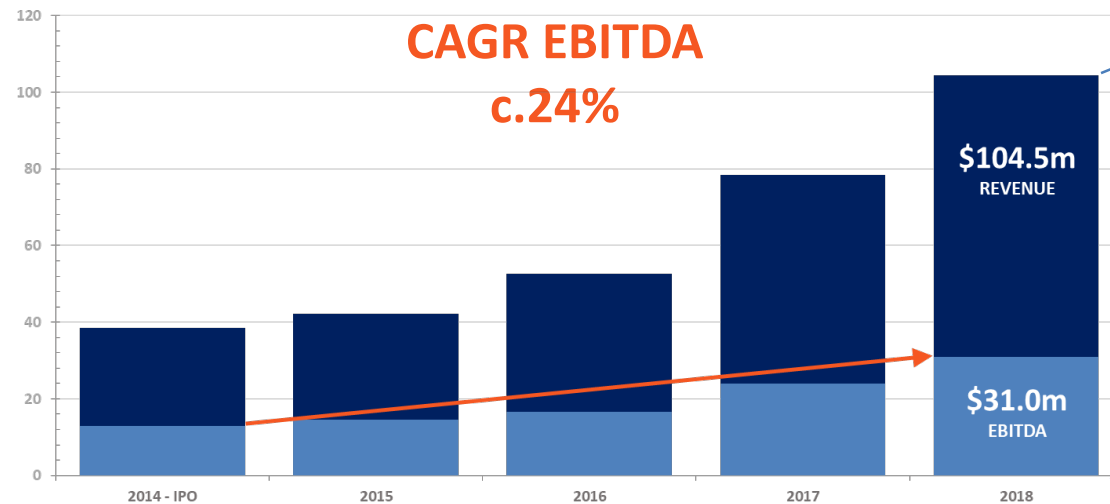
Zero debt  
\$50m undrawn facility

## SINGAPORE ELECTRICITY MARKET ENTRY

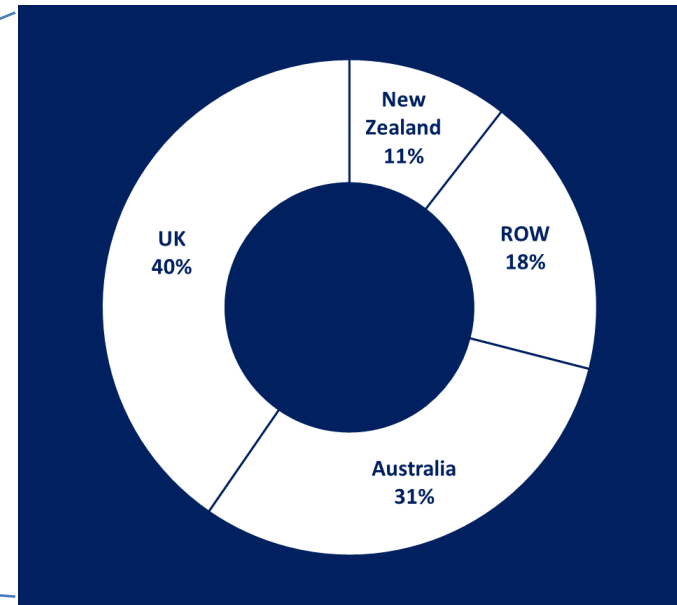


**3**  
new systems  
deployed

# Growth since IPO (2014)



**FY18 Revenue by Region (\$NZm)**



**FY17 comparison:**

- **UK:** up 107%
- **Rest of World:** up 105%
- **Australia:** down 4%
- **New Zealand:** down 9%



# Growing recurring revenues



## Utilities

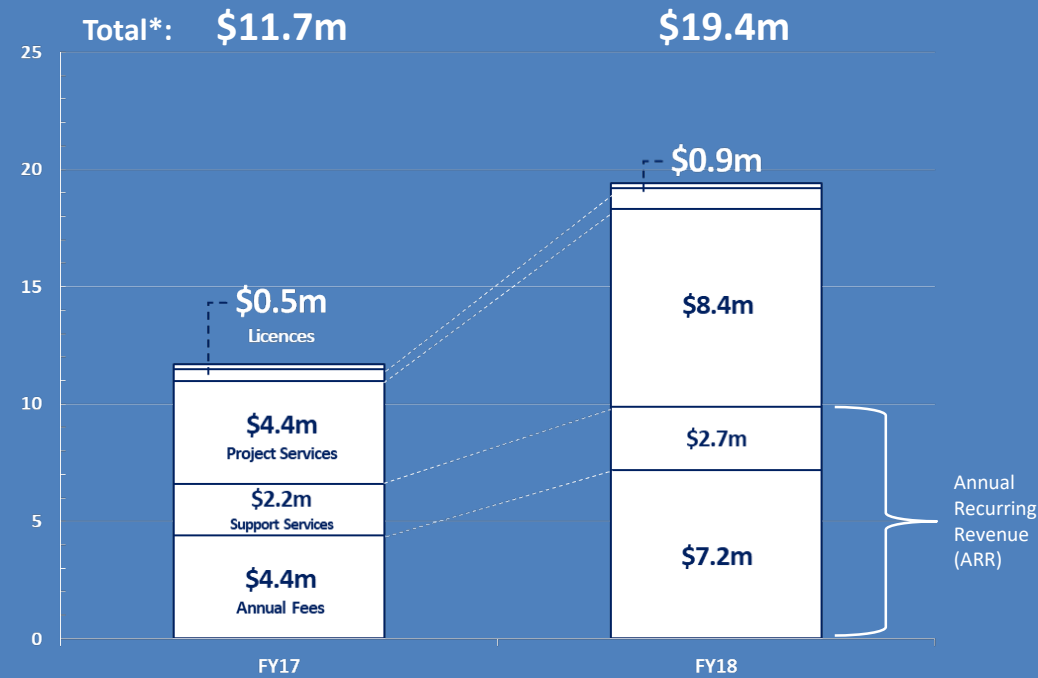


Licence Revenue  
**up 67%**  
on FY17

Annual Fees  
**up 86%**  
on FY17

Annual Recurring Revenue  
**up 49%**  
on FY17

## Airports



Licence Revenue  
**up 80%**  
on FY17

Annual Fees  
**up 64%**  
on FY17

Annual Recurring Revenue  
**Up 50%**  
on FY17

# UK – growth opportunity



- Current market share
  - 47% of all energy suppliers
  - 11% of the household energy market by meters
  - 40% of non-household water market by meters
  - Growing business with 4 of 'Big 6' energy suppliers
- Expansion of Evolve solution across customer base
- Introduction of a Gentrack Market Connector solution, a £20m+ p.a. UK market opportunity
- Growth into core customer base of 'Big 6' – industry disruption



# Evolve Analytics acquisition – tracking ahead of expectations

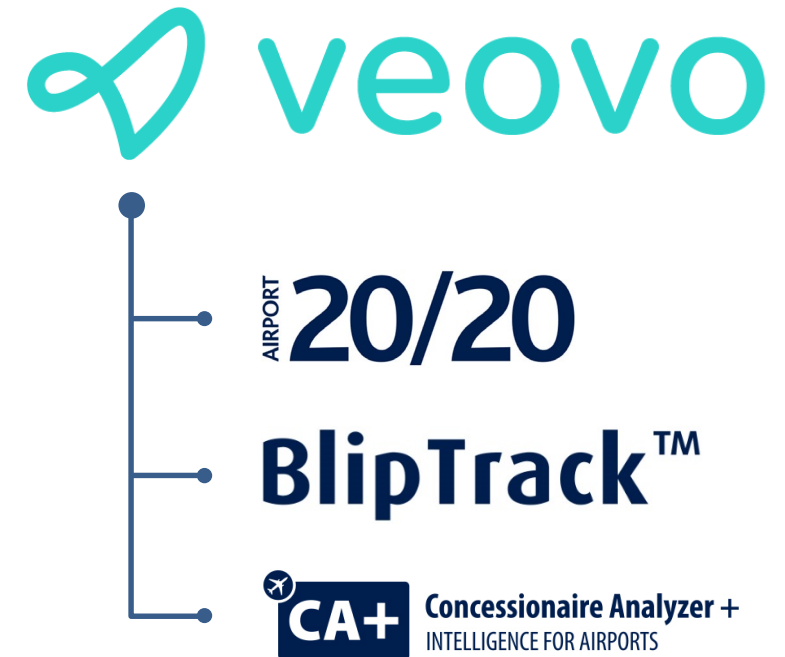


- Acquired in June 2018 for £23.0m (NZ\$44.9m)
- SaaS solution provider to the UK energy sector
- Specialises in the identification and correction of meter data errors, and reconciliation of energy and network settlement
- SaaS based solution and services improve revenue collection and cost control, which is complementary to our core billing and customer engagement solutions
- Clear opportunity to cross sell into all our existing UK customers and to bring the solution and service to Australia and New Zealand



# Airports

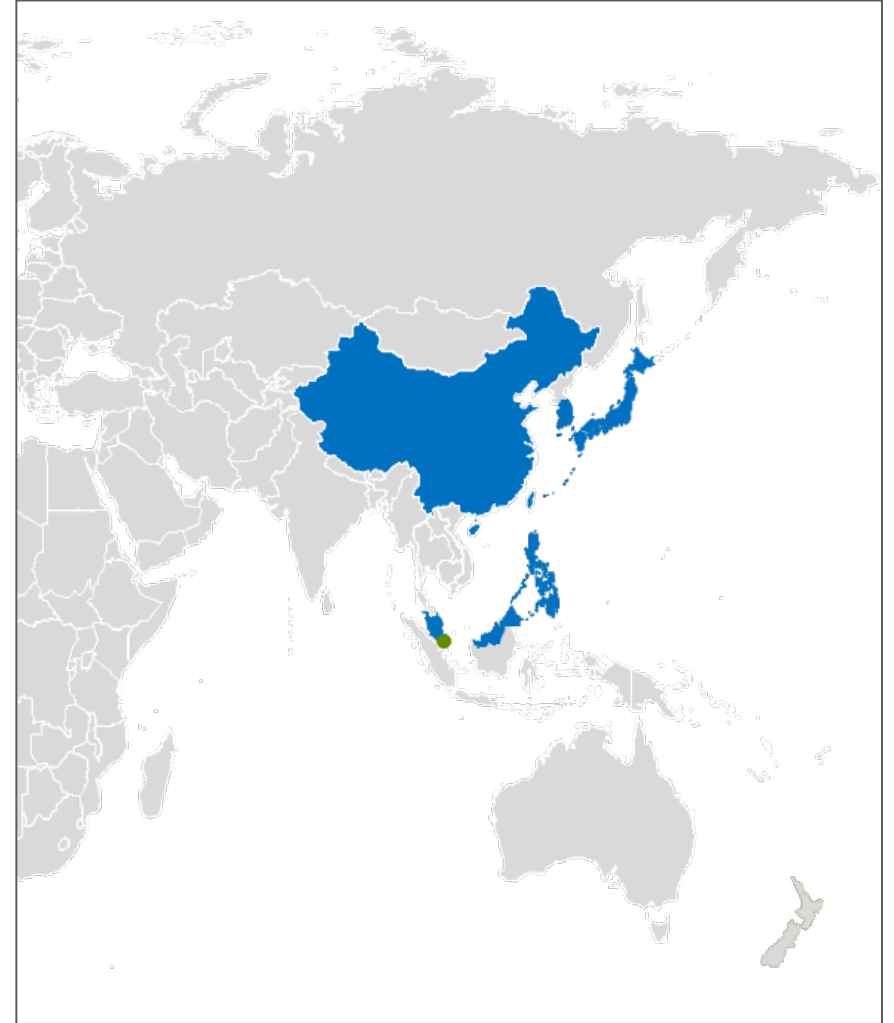
- Launched Veovo branding and an integrated solution across Airport 20/20, Blip and CA+
- Established US team to pursue large market opportunity
- New wins – Belfast, Jersey and Orlando Airports
- Launched BlipTrack Vision – a smart camera enabled passenger tracking solution
- CA+ expanded into Middle East with key projects
- The CA+ earn out due in February 2020 will not be triggered as profits have fallen short of the vendor's forecasts. We have written down the goodwill associated with the earn out (NZ\$3.98m), and written back the earn out liability (NZ\$3.84m)



# Asian opportunity



- Established operations in Singapore and deployed software to 3 energy suppliers as Singapore introduced competition
- Monitoring energy market deregulation and retail competition in other Asian markets
- Major markets are already liberalising - China and Japan
- Other countries are planning deregulation - Korea, Malaysia, Philippines
- Significant changes expected over the next 3-10 years as energy retail competition opens up these markets for Gentrack

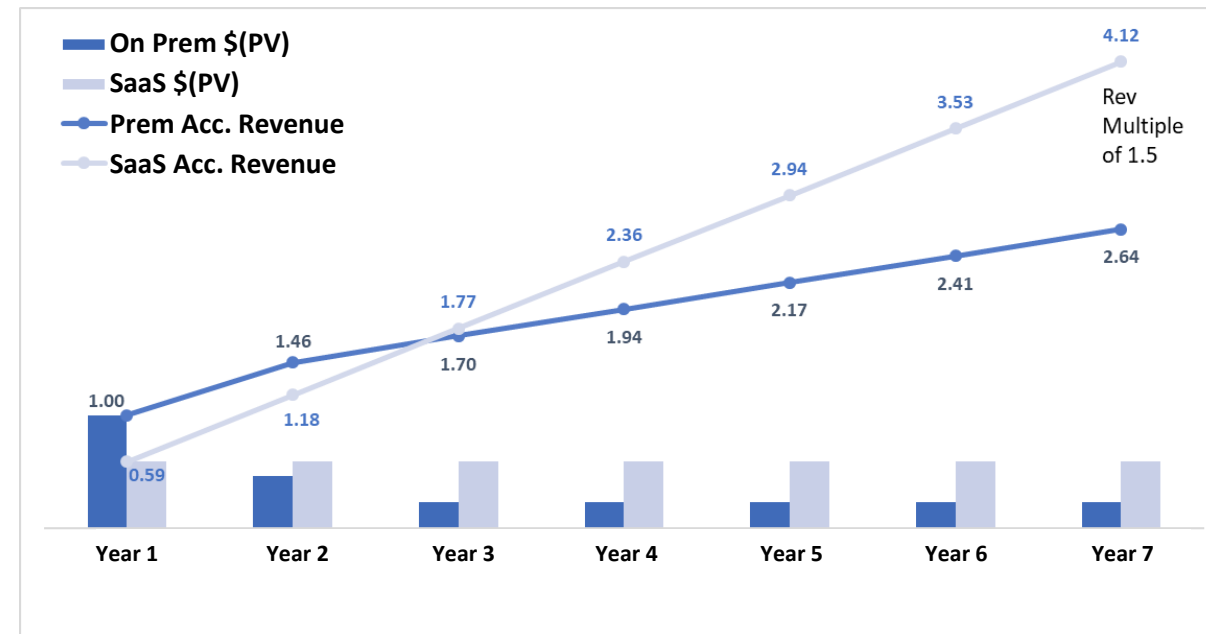


# Shift of business model to SaaS recurring revenues



- Productised solutions for each market to accelerate delivery and ROI
- Offer includes compliance, regular enhancements, rapid value delivery and is highly differentiated relative to competition
- Cloud-native solutions which enable utilities to bolt on new features quickly and at low cost
- Signing new customers on a SaaS basis provisioned in the Cloud
  - Increasing total lifetime value of customers
  - Growing contracted recurring revenues and margins
  - Sacrificing short term up front license revenues
- Revenue mix changing with the progressive migration of customers to SaaS
- Customer lifetime value at Gentrack is measured over 15 years and the corresponding revenue multiple over this period is 2 times the traditional licensing model
- Delivering revenue growth notwithstanding the move to SaaS which has lower up front revenue, due to larger sales

**Traditional On Premise vs SaaS Revenue Model  
(Indexed)**



**SaaS revenue is 1.5 times the traditional licensing revenue after 7 years and 2 times after 15 years**



# Global market opportunity



**Renewable and Distributed Energy**  
Resources driving energy market restructuring



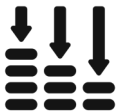
Settlement and reconciliation of energy,  
Smart Metering roll outs, tariff reforms



**Rise of Demand Response, Battery storage,  
Virtual Power Plants, Electric Vehicles**



Our customers are at the forefront of new utility  
business models, which are consumer centric



**Market pressures and price regulation  
forcing energy suppliers to reduce costs**



Legacy and in-house systems are more expensive to  
run and to keep compliant than new entrant solutions



**Energy markets getting  
competitive across Europe**



We can follow our UK customers into Europe



**Asian markets deregulating and  
introducing energy competition**



Regulated/vertically integrated utilities cannot  
adopt Renewables and Distributed energy efficiently.

# Gentrack Strategy



1. Continue to productise our software
  - Better for customers, faster to deliver with fewer people and lower risk
2. Move to SaaS revenue – new and legacy customers over time
  - Improves margin and quality of earnings
3. Focus on our existing markets – UK, Australia and NZ
  - UK and Australia are long term growth markets despite current regulatory uncertainty, with opportunity to follow our customers into Europe
4. Develop the Asia Pacific opportunity from a strong starting point
  - Building on Singapore success and local expertise
5. Synergistic acquisitions, NZ\$50m+ debt facilities
  - We target synergistic products with cross sell opportunity

# Outlook



- EBITDA for first half expected at c.\$12.5m, compared to \$15.9m 1H18 and \$15m 2H18
- This is down on 1H18 due to increased staff investment of c.\$5m compared to 1H18. We had expected this cost to be covered by substantial projects which have been put on hold
- Notwithstanding the first half result, we expect the full year FY19 EBITDA to be up on FY18 EBITDA of \$31m. We will comment further on this with the first half results released in May
- Recurring software revenue (ARR) will be up in first half, in line with continued underlying growth
- FY19 will see continued capitalised product investment, and is expected to reduce in FY20 when the margin benefits of the shift to ARR are expected to show
- Regulatory and investment uncertainty in the UK and Australia continues for utilities, however we are winning business with a growing sales pipeline
- We remain confident in our 15% long-term organic EBITDA growth target

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FORMAL  
BUSINESS

[www.gentrack.com](http://www.gentrack.com)

# RESOLUTION 1: APPOINTMENT OF AUDITORS AND FIXING OF AUDITORS' REMUNERATION

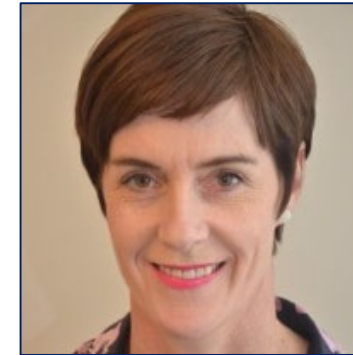
- That **KPMG** is re-elected as the auditor of Gentrack Group Ltd and that the Board is authorised to fix the auditors' remuneration.



	Votes For	Votes Against
Number of Shares	49,999,038	857,068
Number of Shareholders	114	4

## RESOLUTION 2: ELECTION OF FIONA OLIVER

- That **Fiona Oliver** be elected to the Board as a non-executive director of Gentrack Group Limited.



	Votes For	Votes Against
Number of Shares	50,766,061	66,661
Number of Shareholders	103	6



## RESOLUTION 3: RE-ELECTION OF JOHN CLIFFORD

- That **John Clifford** be re-elected as a non-executive director of Gentrack Group Limited.



	Votes For	Votes Against
Number of Shares	50,001,085	852,374
Number of Shareholders	113	2

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# QUESTIONS AND GENERAL BUSINESS

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CLOSE

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